NewFortress energy

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VIA ELECTRONIC MAIL

May 19, 2025

The Honorable Jenniffer González-Colón
Fortaleza
San Juan, Puerto Rico
Governor@fortaleza.pr.gov

RE: Temporary Power RFP

Dear Governor González:

On May 16 the U.S. Department of Energy announced "Emergency Actions to Provide Overdue Relief to Puerto Rico Power Grid" and promised to provide funds for temporary emergency power generation. That same day NFE submitted a formal request to 3PPO (copying your office) to reconsider its decision to exclude NFE's bid for temporary power from consideration the grounds that the bid is "non-conforming."

I urge you to review our position and ensure that NFE's offer to provide temporary power is considered on equal footing with other bidders.

Our offer was for 225mw of gas fired generation. These are turbines that we own and are currently in Puerto Rico. Our offer was a flat rate of 25cent/kw. The bid stipulated that there was to be no government guarantees of minimum use of the units, which we accepted.

We believe NFE's offer to provide temporary power is superior to any other bids. Our offer is:

1. The fastest to deploy. We have nine turbines on-island that are ready to be immediately deployed.

2. Backed by substantive experience. NFE deployed identical turbines in San Juan and Palo Seco in record time, and as result has experience deploying temporary power units on-island that no other bidder can claim.

3. The cleanest. We believe we were the only bidder to propose gas powered energy rather than dirtier and more expensive diesel.

4. The cheapest. At a flat rate of 25 cents/kw we believe our bid offers the best value to the people of Puerto Rico.

During the bidding process we responded (often on the same day) to every question or request from 3PPO regarding our bid, and not once did 3PPO or PREPA suggest our bid was "non-conforming" and would not be considered.

NFE's offer and experience stands in stark contrast to those vendors identified for contract negotiation. Our understanding is that two firms were selected as finalists:

- Javelin Global Commodities is a commodities firm which seems to have little or no direct power expertise or experience.

- Power Expectations has seemingly no prior relevant experience whatsoever in providing large scale power solutions.

Based on the information we have seen, we do not believe that either offer is lower cost, faster, or more capable than NFE's and as a result have filed a formal protest as we believe we are the lowest cost and most capable respondent. But, of course, we do not have clear information on the bids or process as there has been no communication with us.

We also request that all business relationships both currently and in the past between any lobbying firms the selected bidders employed and senior government officials be fully disclosed. A level playing field and a clear, transparent, and fair bid process is all that we want.

We believe that we made the best commercial offer and are very confused with regards to the process and why our bid was not considered with no communication and would like clarity to understand this.

With federal funds now being used to pay for the project, the U.S. Government will expect the funds be dispersed pursuant to a transparent and fair process.

I remain available to discuss this matter with you at any time.

<Signature Page to Follow>

Thank you very much,



Wes Edens
Chief Executive Officer
New Fortress Energy Inc.

CC:

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